

# Decisions & Algorithms: How To Get Your Act Together?

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# Aim Of This Talk

- ▶ share my views on why I think this topic is important
- ▶ share my views on the past, present, and future of decision making under severe uncertainty & related algorithms
- ▶ generate discussion about imprecise probability
- ▶ above all, to **inspire** you

# Outline

Why Care?

Early Days

Recent Developments

The Future

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# Severe Uncertainty & Statistics

- ▶ what is **your** first response to situations that involve severe uncertainty?
- ▶ statistics = a method for '**objectively**'
  - ▶ **quantifying** what we do know, acknowledging limitations
  - ▶ make recommendations e.g. in the form of **decisions**
- ▶ this goes back to the very beginnings of human culture
  - ▶ e.g. uncertainty about survival, harvest, ... → ritual sacrifice
  - ▶ we use other methods these days
- ▶ what you deem 'objective' depends on your core belief system

## Severe Uncertainty & Statistics



statistician at work for fortune and glory  
(disclaimer: may not be an entirely historically correct depiction)

# Why Care Today?

## Why do I care

- ▶ mankind faces huge challenges
  - ▶ climate change
  - ▶ decline in biodiversity
  - ▶ drastic changes to environment, impact hard to model
  - ▶ culture of dismissal of scientific evidence
- ▶ how to properly acknowledge and **communicate** severe uncertainty?
- ▶ how can decision makers **act** in face of these issues?

Legal requirements: “When an activity raises threats of harm to human health or the environment, precautionary measures should be taken even if some cause and effect relationships are not fully established scientifically.”

**imprecise probability can send a positive message  
in its ability to help addressing these problems!**

# Why Care Today?

## Imprecise Probability = Natural Model For

- ▶ elicitation of severe uncertainty: desirability
- ▶ applying the precautionary principle:  $\Gamma$ -maximin and its friends

## Implications

- ▶ we can reach out as a community to sell this message
- ▶ what can imprecise probability say about communication of severe uncertainty?
- ▶ there's a need to make decision making based on imprecise probability practical



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# Etymology of Probability

until about the 18th century

## Definition

**probable** = **approvable by opinion**  
(not by evidential support!)

- ▶ of respected people
- ▶ of ancient books



the earth is probably flat

**epistemic** flavour!

# Probabilism in Religion

- ▶ one is to follow 'probable' sources
- ▶ what if sources contradict one another?

## Casuists

Pick *any* probable source (whatever suits you best!).

## Jansenists

First consider moral and social consequences,  
then find an old text which approves.

Blaise Pascal was a Jansenist.

<https://en.wikipedia.org/wiki/Jansenism>

# Pascal: The First Imprecise Probabilist?

(analysis based on Hacking [2])



- ▶ partitioning of the possibility space
  - ▶  $\omega_1$  there is a God as depicted by the church
  - ▶  $\omega_2$  there is no God
- ▶ actions
  - ▶  $d_1$  take God into account with everything you do
  - ▶  $d_2$  be entirely indifferent as to whether God exists or not
- ▶ which action to take?
- ▶ (note: Pascal doesn't try answering whether God exists or not!! He's asking whether you should behave as if God exists or not!)

## Pascal's Wager: Solution I

- ▶ for some  $\alpha > 0$  and  $\beta > 0$ :

|       |            |            |
|-------|------------|------------|
|       | $\omega_1$ | $\omega_2$ |
| $d_1$ | $\alpha$   | 0          |
| $d_2$ | $-\beta$   | 0          |

- ▶ **dominance**: take  $d_1$
- ▶ criticism: are you sure there is no difference in utility for taking  $d_1$  or  $d_2$  if  $\omega_2$  obtains?

## Pascal's Wager: Solution II

- ▶ for some  $\alpha > \gamma > 0$  and  $\beta > 0$

|             |            |            |
|-------------|------------|------------|
|             | $\omega_1$ | $\omega_2$ |
| $d_1$       | $\alpha$   | $-\gamma$  |
| $d_2$       | $-\beta$   | $0$        |
| probability | $1/2$      | $1/2$      |

- ▶ **maximize expectation**:  $d_1$  has higher expectation than  $d_2$ , so take  $d_1$
- ▶ criticism: you don't know the probabilities of  $\omega_1$  and  $\omega_2$

## Pascal's Wager: Solution III

- ▶ for some  $\gamma > 0$  and  $\beta > 0$

|             |            |            |
|-------------|------------|------------|
|             | $\omega_1$ | $\omega_2$ |
| $d_1$       | $+\infty$  | $-\gamma$  |
| $d_2$       | $-\beta$   | $0$        |
| probability | $p$        | $1 - p$    |

- ▶ **dominating expectation**: for every value of  $p$  (strictly positive, but no matter how small)  $d_1$  has higher expectation than  $d_2$ , so take  $d_1$
- ▶ this directly links to imprecise probability theory (E-admissibility)



# Laplace



- ▶ first modern **axiomatic foundation** of probability theory [3]
- ▶ first unambiguous statement of the **principle of indifference**:  
adoption of the uniform prior as a model for complete ignorance (severe uncertainty!)



## Boole: The Godfather of Imprecise Probability



1854: critique on Laplace's treatment of probability [1]

- ▶ **requirement of completeness is too strong**  
we may not always be able to handle *any* system of probabilities; e.g.

$$P(A) = P(A|B_1)P(B_1) + \dots + P(A|B_k)P(B_k) \quad (1)$$

do we always find a partition

in which all terms on the right hand side are perfectly known?

- ▶ **prior ignorance** is not properly handled by the uniform distribution
- ▶ Boole suggests a probability **calculus based on bounding** (lower and upper probability)

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## Recent Developments

| <b>decade</b> | <b>contribution</b>                           | <b>details</b>  |
|---------------|---|---|
| 1970's        | desirability                                  | puts decision making at the forefront of uncertainty modelling                      |
| 1980's        | imprecise decision rules                      | how to use imprecise probability/utility in decision problems                       |
| 1990's        | linear programming                            | recognized as an algorithm for solving decision problems with imprecise probability |
|               | decision axioms                               | extension of Anscombe/Aumann  |
|               | issues with extensive-normal form equivalence | 'paradoxes' with sequential decision making   |
|               | SIPTA is created                              | imprecise probability becomes widely recognized                                     |

## Recent Developments

| <b>decade</b> | <b>contribution</b>                             | <b>details</b>  |
|---------------|---|---|
| 2000's        | credal classification                           | machine learning, practical applications                          |
|               | special purpose linear programming formulations | for applying specific decision rules                              |
|               | optimal control with imprecision                | algorithms for dynamic programming, practical applications        |
|               | decision trees with imprecision                 | algorithms for sequential decision making, practical applications |

## Recent Developments

| <b>decade</b> | <b>contribution</b>                              | <b>details</b>  |
|---------------|--|---|
| 2010's        | issues with extensive-normal form equivalence    | 'consistent' sequential decision making prohibits imprecision. . .                        |
|               | new alternative decision rules                   | beyond maximality, E-admissibility, interval dominance, $\Gamma$ -maximin and its friends |
|               | enhanced algorithms & linear programming methods | custom built for imprecise decision rules, new sampling methods                           |
|               | full axiomatic system                            | covers most decision rules  |

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# Open Problems

## Act-State Dependence

- ▶ when actions affect (part of) the state of the world, not just our utility
- ▶ essential in most environmental decision problems!
- ▶ possible to write down 'reasonable' decision rules (based on interval dominance)
- ▶ **axiomatisation of act-state dependent decision rules** = open problem

# Open Problems

## Machine Learning

sequential decision problems where dynamics and reward structure are initially unknown

- ▶ exploration/exploitation trade-off
- ▶ inherently opportunistic
- ▶ **precautionary approaches to machine learning** = largely uncharted territory
- ▶ (e.g. imprecise temporal difference learning?)



# Open Problems

## Communication

how do we make imprecise probability part of the standard decision making repertoire for:

- ▶ scientific consultation
- ▶ industrial planning
- ▶ government policy making
- ▶ ...

Thank you for listening!

Questions?

**Cheers to the next 20 years of SIPTA  
with many more exciting things to come!**



- [1] George Boole.  
*An investigation of the laws of thought on which are founded the mathematical theories of logic and probabilities.*  
Walton and Maberly, London, 1854.
- [2] Ian Hacking.  
*The Emergence of Probability: A Philosophical Study of Early Ideas about Probability, Induction and Statistical Inference.*  
Cambridge University Press, 1975.
- [3] Pierre Simon Laplace.  
*Essai philosophique sur les probabilités.*  
Bachelier, Paris, 1825.  
Cinquième édition.